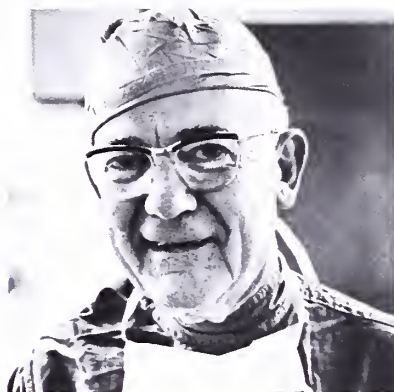
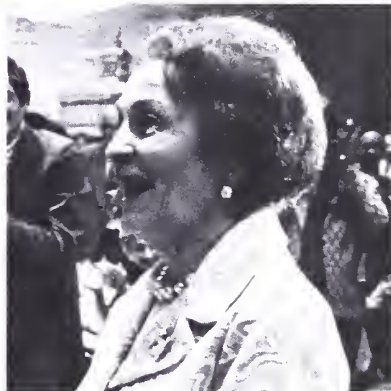


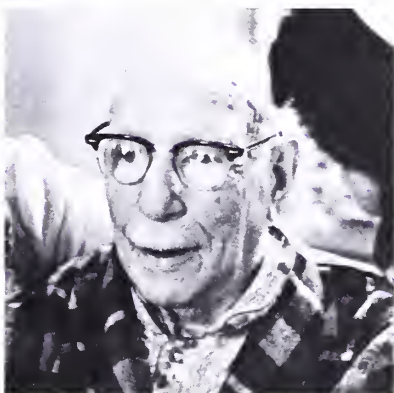
SLUKE'S  
HOSPITAL  
CENTER



is  
people



1975  
ANNUAL  
REPORT





St. Luke's Hospital Center  
Amsterdam Avenue at 114 Street  
New York, N.Y. 10025

#### **OFFICERS OF THE BOARD OF TRUSTEES**

Consulting Chairman: \*Henry B. Guthrie  
Chairman: \*Lawrence S. Huntington  
Vice Chairmen: \*Mrs. John S. Burke Jr., \*Mrs. Simmons Coleman, \*Hermann C. Schwab  
Treasurer: \*Hermann C. Schwab  
Secretary: \*David C. Clark  
Assistant Secretary: \*Archibald R. Murray  
Executive Vice President: \*Gary Gambuti  
Assistant Secretary: Robert McCulloch Jr.  
Assistant Treasurer: Manufacturers Hanover Trust Co.

#### **MEMBERS OF THE BOARD OF TRUSTEES**

Mrs. Odon Betanzos, Frederic G. Cammann, W. Macy Chamberlin, Jarvis Cromwell, William L. Crow, Mrs. Susanna S. Doyle, Mrs. Barclay S. Draper, Mrs. J. Winston Fowlkes, David Granger, \*Peter S. Heller, Louis Hering, John P. Humes, Peter Iselin, George S. Johnston, Mrs. John I. B. McCulloch, Clarence F. Michalis, William S. Norton, M.D., Perry R. Pease, Eben W. Pyne, \*Walter N. Rothschild Jr., George W. Rowe, Mrs. William Shields, A. Varick Stout, William J. Trent Jr., Robert F. Wagner, Arnold Whitridge, Henry S. Ziegler

#### **HONORARY MEMBERS OF THE BOARD OF TRUSTEES**

Mrs. Douglas Black, The Right Reverend Horace W. B. Donegan, Van Rensselaer Halsey, Hiram A. Mathews, Mrs. Harold Ruckman Mixsell, William J. Schieffelin, Mrs. Walbridge Taft, Samuel B. Webb

#### **EX-OFFICIO MEMBERS OF THE BOARD OF TRUSTEES**

Representing St. George's Society: Maurice Burnett President of the Medical Board: \*A. L. Loomis Bell Jr., M. D. Vice President of the Medical Board: Carl S. Oakman, M. D. Past Presidents of Medical Board: Robert S. Beekman, M. D., W. Graham Knox, M. D. President of the St. Luke's Auxiliary: \*Mrs. Myron Wright Co-Chairmen of the Assistant Board Woman's Hospital: \*Mrs. John B. Aspegren, \*Mrs. Gerald J. Johnson The Bishop of New York: The Right Reverend Paul Moore Jr., D.D., S.T.D. The Mayor of New York: Abraham D. Beame Representing Columbia University: Paul A. Marks, M. D., Vice President for Health Sciences

#### **MEDICAL BOARD OFFICERS**

President: A. L. Loomis Bell Jr., M.D. Vice President: Carl S. Oakman, M. D.  
Secretary: Louis S. Blancato, M. D.

#### **COMMUNITY BOARD FOR AMBULATORY CARE**

Co-Chairpersons: Paula Offenhartz, Francis Scretchings Treasurer: Ivan Jolibois

#### **ST. LUKE'S HOSPITAL AUXILIARY**

President: Mrs. Myron Wright First Vice President: Mrs. R. Douglas Hulse Chairman, Nominating Committee, Second Vice President: Mrs. William K. Kerr Corresponding Secretary: Mrs. Robert P. Hamilton Recording Secretary: Mrs. Leland B. Henry Treasurer: Mrs. John P. Lins

#### **WOMAN'S HOSPITAL ASSISTANT BOARD**

Co-Chairmen: Mrs. John B. Aspegren, Mrs. Gerald J. Johnson Vice-Chairman: Cecily M. Clark Treasurer: Mrs. Charles S. Werner Secretary: Mrs. Thomas H. Ferrer

#### **SOCIETY of the ALUMNI of ST. LUKE'S HOSPITAL CENTER**

President: Hugh F. Fitzpatrick, M.D. Vice President: Robert S. Beekman, M.D.  
Treasurer: George Dermksian, M.D. Secretary: Charles G. Adsit Jr., M.D.

#### **ALUMNAE ASSOCIATION, ST. LUKE'S HOSPITAL SCHOOL of NURSING**

President: Deborah S. Meguerdichian Vice President: Pamela Skelly Treasurer: Ruth Dittmar Recording Secretary: Phyllis N. Young Corresponding Secretary: Martha B. Kirk

#### **WOMAN'S HOSPITAL NURSING ALUMNAE ASSOCIATION**

President: Mrs. Kenneth Clayton Vice President: Mrs. James Corbett Treasurer: Mrs. George H. Cobham Secretary: Miss Jane McCabe

(\*Executive Committee)

## An exciting era

St. Luke's Hospital Center is entering an exciting era which will see us grow stronger and better, and so we are most optimistic about our future. We have the human resources with which to build an even greater Hospital Center. And with the start of the St. Luke's Fund, a major drive for capital and endowment monies, we hope to have greater financial resources to do an even better job in caring for those who come through our doors. In surviving the financial turmoil of the past few years, we have demonstrated that we can maintain our high standards in patient care, teaching and research, while bringing our expenses in line with our income.

Admittedly, 1975 and what we have seen of 1976 have not been easy years for a private voluntary hospital such as ours. We were hit hard by inflation and suffered from unrealistic and delayed reimbursement rates. We also were hurt by a cutback in financial aid to important community health programs by the city and state. Our troubles are compounded by malpractice insurance problems (we are now self-insured) and by ambulatory care costs substantially in excess of most individuals' ability to pay.

We recently skirted the edges of financial disaster. Yet we did survive, financially and medically, by mounting, with the cooperation of the entire St. Luke's family, a massive effort which helped contain our costs while still allowing us to continue all the crucial services our patients needed.

Thus we have kept our heads above water without sacrificing our high standards. Our financial prospects are brighter today than they were a year ago but we must point out that there are very few, if any, additional cost-cutting decisions we can implement that will not seriously hurt patient services. We doubt today, however, that we will have to take further such steps because of our current success in approaching financial equilibrium.

As we look to the future, we would like to re-emphasize the goals by which we are charting our general direction as one of the major medical institutions in New York.

In the spring of 1975, St. Luke's marked its 125th anniversary with a conference focusing on the future and concentrating on our opportunities and challenges. Members of the St. Luke's family attended this meeting. Several planning committees, all with a diverse membership, reported on the chief current and future needs of the Hospital Center. Basic to their proposals was the philosophy that St. Luke's would continue to provide the highest quality of patient care and that the Hospital Center would stay at its approximate size while serving the health needs of the Upper West Side community and meeting the specialized teaching requirements of a major hospital center.

It would be well to review the goals set at that meeting by which the future of St. Luke's will be shaped. They are:

- To renew concern for the patient, holding true to both the Hospital Center's traditional concept of receiving patients as "guests in the house" and to the modern principles of medical practice.
- To maintain and upgrade the high quality of our medical teaching program at both the graduate and undergraduate levels.
- To expand, improve and coordinate research projects which at the same time will enhance patient care and teaching. To create this environment, St. Luke's must seek better research facilities, additional funding and a wider dissemination of research activities and achievements.

To achieve these objectives, we believe that above all St. Luke's must remain in business by doing as good a job as possible in controlling costs and in maintaining a proper cash flow.

Second, we recognize that the Hospital Center cannot be "all things to all people." At a minimum, St. Luke's must offer high standards of general basic health care to our surrounding community and to others who wish to use the Hospital Center. Also, we feel that the Hospital Center is equipped to offer tertiary care for specific diseases in which it has gained an expertise through the years. These "centers of excellence" include our research into the causes and treatment of obesity, the work we are doing in



Samuel Gross, who celebrated his one hundredth birthday while an inpatient at St. Luke's September 25, 1975, was one of 21,901 patients admitted during the year. A total of 239,704 patient days were recorded, with an average length of stay of eleven days. Our 758 beds had an average occupancy of eighty-six per cent.



kidney transplants and hemodialysis, our community-focused alcoholism program, the pioneering surgery St. Luke's has performed in open-heart operations, and our advances in non-invasive diagnostic testing and in orthopedic prosthesis.

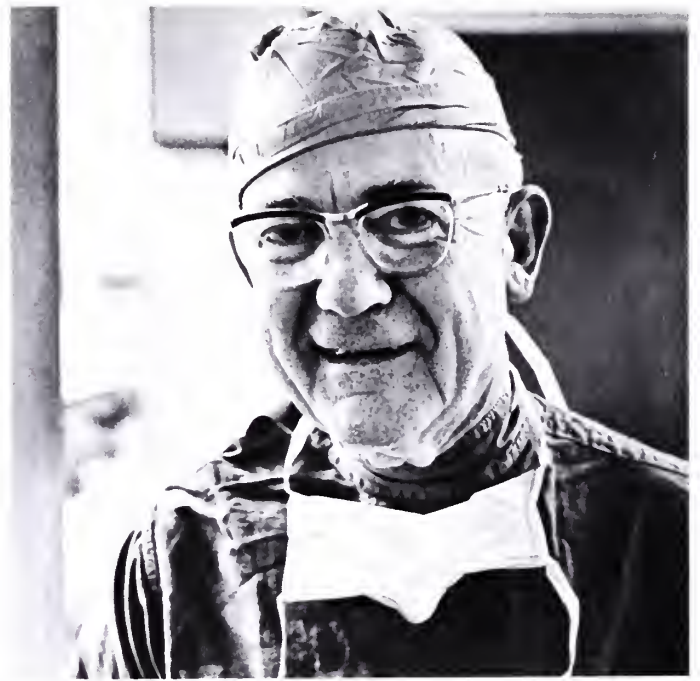
Third, we believe that for St. Luke's to continue to strengthen its teaching and clinical research programs much of the money must come from sources outside our operational budget. And, finally, the Hospital Center must replace its outdated and non-conforming beds which are now in buildings that are sixty years old.

With these goals in mind, we have organized The St. Luke's Fund, a three-year effort to raise the necessary resources so that we can fulfill our mission in the years ahead. That campaign for capital and endowment funds was set for launching with a dinner for the family and friends of St. Luke's, December 9, 1976. Beginning at that time, the outlines of the fund drive will be revealed.

We feel confident that The St. Luke's Fund will receive broad-based support not only from our many constituencies but also from foundations and corporations which believe in the future of New York and in major medical institutions such as the Hospital Center. With such support, we will be able to grow in those areas which concern St. Luke's so deeply—the compassionate care of patients, the teaching of medicine, and research into the health sciences.

Lawrence S. Huntington  
Chairman,  
Board of Trustees

Gary Gambuti  
Executive Vice President



Dr. John P. West in 1975 received the St. Luke's house staff alumni's Citation of Merit for Distinguished Service to the Hospital Center. A consulting surgeon, he was one of 574 doctors on the St. Luke's attending staff July 1, 1976. Two hundred and seven interns, residents and fellows were on the house staff

## Administration

Executive Vice President:

Gary Gambuti

Vice President for Administration:

Edward A. Messier

Associate Vice Presidents:

Richard DeChristoford

(Personnel)

Ruth M. Hill

(Nursing)

Peter Minvielle

(Medical Services)

Gary Ross

(Operations)

Daniel F. Triglia

(Finance)

Ralph E. Williams

(Construction/Plant)

Assistant Vice Presidents:

William C. Freeman Jr.

(Operations)

William Pyburn

(Construction/Plant)

Administrative Assistant:

Roselyn Locke

## Directors of Services

Medicine

William S. Clark, M.D. (Acting)

General Surgery

Hugh F. Fitzpatrick, M.D.

Obstetrics and Gynecology

Robert S. Neuwirth, M.D.

Pediatrics

Doris L. Wethers, M.D.

Anesthesiology

Louis S. Blancato, M.D.

Dermatology

Alexander W. Young Jr., M.D.

Ophthalmology

James C. Newton, M.D.

Oral Surgery

Jerome T. Friedman, M.D.

Orthopedic Surgery

J. William Fielding, M.D.

Otolaryngology

Stanley Whitfield, M.D.

Pathology

Charles F. Begg, M.D.

Psychiatry

Eugene B. Feigelson, M.D.

Radiology

Nathaniel Finby, M.D.

Urology

Russell W. Lavengood Jr., M.D.

(Acting)

## Outpatient Department Clinics

Allergy (adult—child)

Arthritis

Breast

Cardiac (adult—child)

Chest

Colposcopy

Dental

Dermatology

Metabolism

Diet

Ear, Nose and Throat

Emphysema

Endocrine (adult)

Eye

Family Planning

Fracture

Gastrointestinal

Gynecology

Gynecology Follow-up

Gynecology Tumor

Hearing & Speech

Hand

Hematology

Hypertension-

Immunology

Infertility—Endocrinology

Medical

Neurology (adult—child)

Neurosurgery

Newborn Follow-up

Oncology

Orthopedic

Pediatric

Pediatric Surgery

Plastic and Cleft Palate

Postpartum

Prenatal

Pressure Breathing

Psychiatry (adult—child)

Radiation Therapy

Rectal

Rehabilitation Medicine

Special Obstetrics

Surgical

T.A.B.

Transplantation

Urology

Vulva



These children watching a videotape health education program in a clinic waiting room were among the people of all ages who made a total of 192,248 visits to the Hospital Center's outpatient department in 1975. The Neighborhood Health Services Program recorded another 78,265 visits.



Norris Norfleet topped the cumulative hours category at the annual volunteer awards ceremony in 1975. He was one of the 738 volunteers who gave 77,404 hours service to the Hospital Center in 1975.

## Giving 75

A great source of encouragement during the Hospital Center's continuing fiscal crisis is that we also continue to defy the Stoic sage who warned that "In prosperity it is very easy to find a friend, but in adversity it is the most difficult thing." The number of friends we can count on for support grows steadily, and has increased dramatically in the past few years.

The annual year-end mail appeal, in 1975 addressed to one-third fewer people than the year before, had one-third more gifts! Almost 2700 contributions totaling \$618,737 were received during the Christmas season. They brought contributions for the year to almost two million dollars—3433 gifts totaling \$1,988,727.

Foundations, corporations and churches made substantial contributions during the year—over \$200,000 in the year-end appeal alone. The trustees themselves, physicians, employees and volunteers continued their generous support in 1975. Through their various fund-raising efforts, the St. Luke's auxiliary was responsible for \$53,388 applied to Hospital Center programs, and the Woman's assistant board \$14,432.

Following are the names of many of the generous friends of the Hospital Center who contributed to the needs of St. Luke's and Woman's in 1975. Contributors of one hundred dollars or more are listed by name. While space does not permit listing of the many who gave smaller amounts, our appreciation is none the less great.

That the Hospital Center has been able to maintain its high standards of care in and out of adversity is due largely to the continued interest and loyalty of all of its friends. The board of trustees, on behalf of the St. Luke's "family", gratefully acknowledges this financial assistance.

### GIFTS WERE GIVEN IN MEMORY OF THE FOLLOWING:

John P. Athos  
Charles E. Barker  
C. Reddington Barrett Sr.  
Mary Carter Beers  
Martha W. Bunce  
Arthur H. Bunker  
Edward Burrell  
Marie Chandler  
Herniza Chatman  
George Cheney  
Mrs. Cote  
Connie Cowan  
Walter Dobson  
Albert De Natale  
Richard Dierksen

Mrs. Elizabeth Edwards  
Sherman Ewing  
Sally Ferguson  
Henry Giebel  
Mrs. Maurice F. Goodbody Sr.  
G. M. Goodwin, M.D.  
Joseph Goukassow  
Margaret Greenwald  
James A. Healy  
Josephine C. Healy  
L. Hellstrom  
Margaret D. Hogg  
Frances O. Holton  
Alfred M. Hudson  
A. Gordon Hull  
A. Gould Jennings  
Oswald R. Jones, M.D.  
Ed Karston  
Nick Kavoures  
John H. Keating Sr., M.D.  
Carola Kittredge  
Matilda Kolin

William J. Kress  
Mrs. Chin Mei Lai  
Leonard B. Leeming  
Maude Leland  
Hal Lewis  
John Lickdyke  
Gavin A. McCuaig  
B. P. Mc Hugh  
John McD. McKinney, M.D.  
Jean McLaurin  
Florence Sims McLean  
Cedric A. Major  
Charles E. Merrill  
Raymond W. Mitchell  
Nellie Moran  
Rose P. Morton  
Robert Nickerson  
Jose Nieves  
Mrs. William S. Norton  
Thomas J. O'Brien  
Kathleen Powers  
Annette Rada

Mrs. Riff  
Leon M. Rosenberg  
Jenny Sandler  
John Scala  
Frank Schuster  
Mrs. Mary Scott  
Estelle Seeb  
Elizabeth Van Leer Sharp  
Frank Spielman, M.D.  
John Squires  
Hazel Stark  
Eleanor Stevens  
Elsie T. Stitt  
John F. Streeter  
A. Phillippe von Hemert  
Mary Voris  
Robert H. Waters  
Bessie Wessels  
Daniel Widelock, M.D.  
Donna Bain Wiggins  
Miriam Bredow Wolf  
LaVergne Wood



# CONTRIBUTORS TO GENERAL AND SPECIAL FUNDS ST. LUKE'S — WOMAN'S

## Over \$100,000

Elizabeth Swords Grant  
Percy L. Hance Trust  
Estate of Arthur T. Sutcliffe  
Samuel J. & Evelyn L. Wood  
Foundation

## \$50,000 to \$100,000

The Clark Foundation  
The Marie Heye Clemens Fund, Inc.  
The Charles E. Merrill Trust  
Thomas J. Morrison Trust  
St. Thomas Church

## \$25,000 to \$50,000

The Ambrose Monell Foundation  
Florence L. S. Clark Trust  
The Domestic & Foreign  
Missionary Society  
General Foods Corporation  
The National Multiple Sclerosis  
Society

## \$10,000 to \$25,000

The Altman Foundation  
Mr. & Mrs. Albert Bostwick  
Community Ocean Services, Inc.  
Everybody's Thrift Shop, Inc.  
Barbara Fecica  
Stephen Fecica  
Mrs. William R. Grace  
Susan Greenwall Foundation, Inc.  
Benjamin R. Kittredge Jr.  
Mr. & Mrs. Michael J. Madigan  
Merrell-National Laboratories  
Morgan Guaranty Trust Co. of N.Y.  
The Overseas Foundation, Inc.  
Overseas Shipholding Groups, Inc.  
Lucille T. Pai, M.D.  
Constance B. Robinson  
Estate of Ethel A. Rollinson  
Arnold Whitridge  
Mrs. Daisy Yen Wu

## \$5,000 to \$10,000

American Re-Insurance Co.  
Margaret T. Biddle Foundation  
Estate of Marguerite Beck Block  
Josephine B. Crane Foundation  
Louise Crane Foundation  
Jarvis Cromwell  
George E. Green, M.D.  
J. M. Foundation  
The Major Fund  
New York Diabetes Association, Inc.  
Jonathan S. Patrick Foundation, Inc.  
Walter Scott Foundation  
John E. Stevens  
Stony Wold-Herbert Fund  
Enders M. Voorhees  
Colonel Grafton Wiggins  
Shyh-Jong Yue, M.D.

## \$1,000 to \$5,000

The A. M. G. Fund  
G. A. Ackermann Memorial Fund

Douglas H. Alexander  
Helen D. Alexander  
The Baer Foundation  
Robert Bernstein, M.D.  
Mrs. Harry Payne Bingham  
Charles R. Blair, M.D.  
Mr. & Mrs. Jacob Bleibtreu  
W. Macy Chamberlin  
Church Committee  
Mrs. Natalie R. Clarke  
John A. Coleman  
Richard Collens, M.D.  
Columbia Committee for  
Community Services, Inc.  
Cross Ridge Foundation, Inc.  
Crosswicks Foundation, Ltd.  
William L. Crow  
D. E. & B. Services, Inc.  
Abraham L. Danziger Trust  
Abe Deutscher  
Dublon Incorporated  
Manuel H. Fernandes, M.D.  
Mrs. J. Winston Fowlkes  
Francis Geer, M.D.  
Norvin R. Greene  
Mr. & Mrs. Henry B. Guthrie  
Peter S. Heller  
William C. Helmle  
The Heckscher Foundation  
for Children  
The Huber Foundation  
John Humes  
Lawrence S. Huntington  
Peter Iselin  
Mrs. Kenneth A. Ives  
Richard Kochman, M.D.  
Kreiser Manufacturing Corporation  
Mrs. Benjamin R. Kittredge  
Estate of Anne Lammey  
Mrs. Leonard B. Leeming  
Estate of Maude A. Leland  
Thomas J. Lipton Foundation, Inc.  
Mrs. John I. B. McCulloch  
Nancy G. Markle  
Mrs. Danforth Miller

Mobil Foundation, Inc.  
Mulber Fund  
Grizzelle M. Norfleet  
The Ohrstrom Foundation, Inc.  
Parish of Trinity Church  
Mr. & Mrs. Perry R. Pease  
Alice L. Petersen  
Pharmacia Laboratories, Inc.  
Mr. & Mrs. Howard Phipps  
Richard N. Pierson Jr., M.D.  
Walter N. Rothschild Jr.  
St. Andrew's Convalescent Hospital  
St. George's Society of New York  
St. James' Church  
Mr. & Mrs. Herbert Salkin  
Sirgay Sanger, M.D.  
The Sasco Foundation  
Louis A. Scarrone, M.D.  
William Jay Schieffelin Jr.  
Edith M. Schweckendieck Trust  
Mrs. William Shields  
Carl Shirley  
Jacquelin A. Swords  
Samuel Thomas, M.D.  
Lester R. Thurston Jr.  
Mrs. John W. F. Treadwell  
Warner-Lambert Company  
Mrs. Robert H. Waters  
The Weight Watchers  
Foundation, Inc.  
Yonderbrook Foundation  
Robert E. Zickel, M.D.

## \$500 to \$1,000

Charles G. Adsit Jr., M.D.  
American Medical Association  
American Savings Bank  
Aquitaine Pennsylvania, Inc.  
Mr. & Mrs. Robert Atmore  
Robert Bernstein, M.D.  
Louis S. Blacato, M.D.  
Jacob Bluestein Foundation  
Boquet Foundation, Inc.  
Peter A. Bossart, M.D.  
Drs. Carl & Norma Braun

Estate of Emily Byrne  
Mr. & Mrs. Joseph Campbell  
The Church of St. Mary  
the Virgin  
Mrs. Simmons Coleman  
Mrs. Alan L. Corey Jr.  
Crawford Foundation  
Mr. & Mrs. Arthur M. Crocker  
Sergio Davila  
Clayton R. DeHaan, M.D.  
George Dermksian, M.D.  
S. Sydney De Young  
Samuel Ehre, M.D.  
Ennio Gallozzi, M.D.  
Gary Gambuti  
Julio M. Garcia, M.D.  
David Granger  
Errol N. Harding, M.D.  
The Hartley Corporation  
Jules Hirsch  
Joseph Iacovelli, M.D.  
Jed Irvine, M.D.  
Morton Dean Joyce  
Mrs. Donald S. Klopfer  
Michael O. Kovaleff, M.D.  
Mr. & Mrs. H. P. Kraus  
George Langnas  
Dr. & Mrs. Arthur J. Lennon  
Hilda H. C. Liu, M.D.  
Peter C. Lombardo, M.D.  
Alice Maniatis, M.D.  
Marine Arts Gallery  
Marsh & McLennan  
Therese T. McLane  
Dr. & Mrs. H. Mekhjian  
Edward S. Moore  
Foundation  
Henry E. Niles  
William S. Norton, M.D.  
The Oaklawn Foundation  
Minnie Parker Charitable  
Trust  
Alfred T. C. Peng, M.D.  
Pine Level Foundation  
Altagracia Polanco, M.D.



Miguel Palma's broken arm accounted for one of the 79,234 visits made to the emergency room in 1975.



John and Genevieve Ryan, who say they've done everything together in their thirty-seven years of marriage, underwent mitral valve replacements on the same day in 1975. They were among 540 patients who had cardiac surgery during the year. A total of 11,583 surgical procedures were performed, accounting for many of the 8,939 units of whole blood and red cells transfused.

Mrs. David H. McAlpin Pyle  
Willis Reese  
Edward H. Reisner Jr., M.D.  
Ross-Royal Company, Inc.  
St. Luke's Woman's Auxiliary  
Robert W. Schick, M.D.  
Mrs. William Jay Schieffelin  
J. Henry Schroder Banking  
Corporation  
Seichi Shimomura, M.D.  
The Society for the Relief  
of Women & Children  
Elizabeth A. Spetnagel  
Louise deB. Spetnagel  
Richard B. Stark, M.D.  
James Talcott Fund  
Aino Tuul, M.D.  
UMC Industries Foundation, Inc.  
The Upjohn Company  
Dr. & Mrs. Joseph N. Ward  
John P. West, M.D.  
Doris L. Wethers, M.D.  
Aubrey L. Whittemore, M.D.  
Dr. & Mrs. Myron Wright

#### \$100 to \$500

Abbott, Lester & Company, Inc.  
Mrs. Edith Achilles  
A. H. Addington  
Advanced Laboratory  
Associates, Inc.  
Aeriol Products Company, Inc.  
Vivian Josephine Ahl  
Dr. & Mrs. Victor N. Ambruoso  
Prescott R. Andrews

Mrs. John B. Aspegren  
William J. Athos, M.D.  
Mr. & Mrs. Henry D. Baker  
C. Redington Barrett, M.D.  
Frances A. Barry  
Edith Baum  
Robert S. Beekman, M.D.  
Charles F. Begg, M.D.  
A. L. Loomis Bell, M.D.  
Sidney Bender, M.D.  
Mildred M. Berg  
Mr. & Mrs. Irving Berlin  
Mr. Harry P. Bingham Jr.  
Fordham Bixler  
Douglas M. Black  
Maude B. Black  
Mrs. Neville J. Booker  
Mrs. George Braun  
Mrs. Russell Brown  
Mrs. Alexander J. Bruen  
Helen W. Buckner  
Hazel W. Bunce  
Mrs. Arthur H. Bunker  
Maurice G. Burnett  
James J. Callahan  
Kingsland Camp  
Estate of Edna Taylor Campbell  
Castle Coal & Oil Company, Inc.  
Mrs. E. Gerry Chadwick  
Mrs. William J. Case  
Mr. & Mrs. Frederick R. Childs  
The Churchwomen's League  
for Patriotic Service  
Cecily M. Clark  
David Clark  
William Clark, M.D.

Mather Cleveland, M.D.  
Mrs. William Rogers Coe  
Simon Colin  
Luis A. Colon  
Edward Colt, M.D.  
Mrs. Russel Crouse  
Esther B. Cutler  
Mrs. Howard W. Cutler  
James D'Agostino  
Diane Davies  
Mrs. Clay Debevoise  
George J. Detmold  
Jean Dickason  
Mrs. Otto E. Dohrenwend  
Susanna S. Doyle  
Martha Dreibratt  
John H. Dunnington, M.D.  
Julio Echavarria, M.D.  
James C. Edwards  
Mary G. Ellis Foundation, Inc.  
John E. Ennis  
Frances E. Eshelman  
Ralph O. Esmerian  
Mrs. Thomas Estes  
Bayard Ewing  
Eugene B. Feigelson, M.D.  
James Feltman, M.D.  
William Ferderber, D.D.S.  
Fieldston Ambulance  
Dr. & Mrs. Nathaniel Finby  
Myrtle P. Fitzpatrick  
Eleanor Fitzsimmons  
Harold P. & Sandra S. Gaetz  
George C. Gaffney  
Jack Ginsberg  
Emanuel V. Goldstein, M.D.  
Leo Goodman  
Jonathan Goodwin  
J. Peter Grace  
William J. Greco  
Mrs. M. Thompson Greene  
Lander Greenway

Mrs. Will R. Gregg  
Walter P. Griffin  
Mrs. M. L. Griggs  
Mrs. Morris Hadley  
Harry C. Hagerty  
Mrs. Herbert Z. Hale  
Mrs. D. L. Hard  
Mr. & Mrs. M. Thomas A. Harnett  
Mrs. Ernest Harrah  
Mrs. F. R. Harrison  
Mrs. Clarence L. Hay  
Hayt, Hayt, Tolmach & Landau  
Herbert F. Hempel, M.D.  
Mrs. Leland B. Henry  
Louis Hering  
Albert C. Herring  
Reginald A. Higgons, M.D.  
N. A. Hill, M.D.  
Theodora P. Hobson  
Hoffmann-LaRoche Foundation  
W. Wilson Holden  
Helen Holland  
Mrs. J. Alcott Holmes  
Mrs. Albert A. Hopeman  
Mrs. Robert L. Houston  
Mrs. Corning Howard  
Joseph L. Hubert  
Katherine M. F. Hyde  
Grace K. Iijima  
George Iwaniura  
Mrs. Gould Jennings  
George S. Johnston  
Amanda B. Kane  
Austin Kaye  
Mrs. John Kean  
Jack & Elaine Keehn  
J. W. Kettle  
Zdan J. Korduba, M.D.  
Gary Korenman, M.D.  
Conrad Lattes, M.D.  
W. C. Leigh  
Brian Lewis



Daisy Jordan's hospitalization in 1975 was shortened by continuation of her care at home. She was one of 743 patients admitted to the home care program, which made 14,465 visits in 1975.



Dr. & Mrs. Leonard M. Liegner  
The Lillis Foundation  
Richard O. Loengard  
Mrs. Gerald Lowe Jr.  
Mr. & Mrs. George S. Lufkin  
Mr. & Mrs. Vernon R. Y. Lynn  
Mrs. Robert F. Lyon  
W. D. MacCallan  
Frederick S. Magnus  
Mrs. William Maguire  
Jay-Ehret Mahoney  
Elizabeth A. Marsh  
Florence H. Martyn, R.N.  
Birney Mason Jr. Foundation  
Grace J. Matthews  
Erard A. Matthiessen  
David Hunter McAlpin  
Mr. & Mrs. Andrew McGowan  
McGrath, Doyle & Phair  
George Melamid  
Mrs. Raymond W. Mitchell  
Mrs. Harold R. Mixsell  
Francis X. Moran  
H. S. Morgan  
Mr. & Mrs. Walter E. Morgan Jr.  
Morris Morgenstern Foundation  
Harold W. Morrow  
Mr. & Mrs. George O. Muir  
Archibald R. Murray  
Milton Myers, M.D.  
Dr. & Mrs. Robert S. Neuwirth  
Nicholson & Galloway, Inc.  
Noon Foundation  
Ocean Machinery Corporation  
David E. Osgood, M.D.  
Oxford Litho  
Rhoda D. Paley  
Julia Palmer  
A. Panayotopoulos, M.D.  
Panelgraphic Corporation  
John E. Parsms  
Herbert Parsons  
Charles S. Payson  
Mrs. George W. Perkins  
Oscar F. Peyser Corporation  
Robert Phillips, Ph.D.  
Constantine Photos, M.D.  
Charles Pierce Jr.  
Mrs. Cheever Porter  
Mary E. Powers  
Eben W. Pyne  
Mrs. Edward Pulling  
Estate of Paul K. Randall Jr.  
Reed, Roberts Associates  
Charles F. Rell  
Mr. & Mrs. Thomas T. Richmond  
J. W. Riehm  
A. J. Risetto  
Dudley Roberts  
The Maurice R. Robinson Fund, Inc.  
Mrs. Laurance S. Rockefeller  
Rogers, Butler & Burgun  
J. Rosenstrach  
Mr. & Mrs. Harvey Rothenberg  
Mrs. Francis J. Rue  
William H. Ryan  
William R. & Virginia F. Salomon  
Family Foundation Inc.  
Adele I. Sandow  
Frances C. Schaeffer, M.D.  
Mrs. Franz Schager  
Virginia & Richard Scherer  
Mrs. Cooper Schieffelin

George Schieffelin  
The Schiff Foundation  
Ludwig & Anny Schlessinger  
Foundation  
Paul Schoepflin  
James S. Schoff  
Lewis M. Schott  
Frank A. Schuster  
Catherine Scott  
Lewis P. Seiler  
George E. Shea Jr.  
Eugene P. Sheehy  
Mrs. Frederick Sheffield  
Sheriff Associates Inc.  
Katherine Shishlow, M.D.  
Allen Siegel  
H. W. Siegel  
Kay Silberfeld  
Craig N. Smith, M.D.  
Smith, Kline & French Laboratories  
Robert A. Stevens  
Walter W. Stokes  
Lucy Swift, M.D.  
Mrs. Walbridge S. Taft  
Television Rental Company  
John Seymour Thacher  
Mrs. Robert Thomas Jr.  
Tompkins Exterminating  
Company, Inc.  
Frederic P. Tompkins  
Joe Toto, Inc.  
John C. Trapp  
Julia Trossbach  
Mr. & Mrs. Charles M. Trunz  
W. A. Tuttle  
Mrs. William Valentine  
Dr. & Mrs. Ian Van Praagh  
K. Van Weede  
Karel Vettewinkel  
Wachtell, Manheim & Grouf  
The Waldron Fund  
Marion S. Waller



John Moore was among the patients who made 22,963 visits to the Hospital Center's rehabilitation medicine department in 1975. The radiation therapy department performed 6,909 treatments.

Edward R. Wardwell  
Mrs. Ethelbert Warfield  
H. A. Watkins  
Robert & Charlotte H. Watson  
Kenneth N. Weinstein, M.D.  
Louis Weintraub  
Howard Weisberg, M.D.  
William E. Weiss Foundation, Inc.  
Doris L. Wethers, M.D.  
Mrs. John C. White  
Frederick L. Whiting, M.D.  
Mrs. Herman Frasch Whiton

Aubrey L. Whittemore, M.D.  
Mrs. David R. Williams Jr.  
Mrs. Knight Woolley  
Woman's Hospital Nurses  
Alumnae Association  
D. K. Worcester  
Andries D. Woudhuysen  
Benjamin O. Yeadon  
Charles Yergan, M.D.  
Ezzat T. Youssef, M.D.  
Henry Ziegler  
Mr. & Mrs. Alexander Ziss



Aisha Zakiya Morris (here with parents Mr. and Mrs. "Stevie Wonder") was one of 2,156 babies born at Woman's Hospital in 1975.



Technician Felicia Baio performs one of the 1,795,160 pathology tests done in 1975. Other diagnostic tests included 96,842 x-rays, 2,656 ultrasound examinations, 30,556 electrocardiograms, 1,852 electroencephalograms, and 9,496 nuclear medicine procedures.



Myrtle Fitzpatrick was honored for thirty-five years' service to St. Luke's at our 1975 employee service awards dinner. The Hospital Center had 3,287 employees on staff September 1, 1976.

## Finances 1975

St. Luke's 125th anniversary year was a financially historic one: the Hospital Center survived the severest fiscal crisis in its history. Years of providing below-cost outpatient care drained off reserves built up over decades. With government relief denied, the Hospital Center had to set its own remedial course: new fee schedules and free-visit limits were set for self-paying outpatients to narrow the gap between revenues and costs for their care; below-cost care was limited to residents of the Hospital Center's catchment area; outpatient department costs were cut with a reduction in the clinic work force.

This dramatic action met resistance—from stall, patients and government agencies. However, patients found ways to meet the new requirements and only a handful were asked or decided themselves to seek care elsewhere. New York City at first held St. Luke's ineligible for "Ghetto Medicine" funds, but then reached a compromise with the Hospital Center that was copied throughout the City.

While outpatient losses were reduced significantly, other losses increased. Revised reimbursement rates for inpatient services increased revenues significantly, despite a slight decline in occupancy. But inflation continued to push costs ahead of reimbursements, resulting in a loss from inpatient services that exceeded the previous year's.

Exercising for the second time a provision of New York State's not-for-profit corporation law, the Hospital Center appropriated, from unrestricted endowments, funds representing realized investment gains. Borrowings secured by funds similarly appropriated in 1974 allowed the Hospital Center to meet its 1975 obligations while incurring a final net deficit of \$2.8 million.

Copies of the detailed auditors' statement are on file at the Hospital Center.



# St. Luke's Hospital Center

## Statement of Revenues and Expenses of Unrestricted Funds

	Year ended December 31,	
	1975	1974
<b>PATIENT SERVICE REVENUE</b>		
Inpatients .....	\$58,768,582	\$46,521,752
Clinic and emergency room patients .....	12,321,536	12,385,751
Private ambulatory patients .....	374,485	661,106
Home care patients .....	485,894	313,953
Newborn .....	2,075,893	1,452,650
	<u>74,026,390</u>	<u>61,335,212</u>
Less:		
Contractual allowances .....	9,485,801	7,254,478
Other allowances .....	3,024,358	3,845,394
Provision for uncollectible accounts .....	5,550,934	2,529,896
	<u>18,061,093</u>	<u>13,629,768</u>
Net patient service revenue .....	<u>55,965,297</u>	<u>47,705,444</u>
<b>OTHER OPERATING REVENUE:</b>		
New York City Ghetto Medicine appropriations .....	1,131,350	1,274,350
New York City Community Mental Health Board .....	735,629	811,259
Cafeteria and hospitality shops .....	498,244	458,015
Rents and commissions .....	450,988	403,472
Expenses recovered from other funds .....	4,050,567	2,891,159
Columbia University Clinic .....	87,997	128,222
Other .....	402,744	338,904
	<u>7,357,519</u>	<u>6,305,381</u>
Total operating revenue .....	<u>63,322,816</u>	<u>54,010,825</u>
<b>OPERATING EXPENSES:</b>		
Salaries and wages .....	42,209,469	37,690,659
Supplies and expenses .....	25,479,733	21,259,575
Depreciation .....	2,312,239	2,328,937
Interest expense .....	381,488	330,806
	<u>70,382,929</u>	<u>61,609,977</u>
Loss from operations .....	<u>7,060,113</u>	<u>7,599,152</u>
<b>NONOPERATING REVENUE (Net):</b>		
Income from invested funds .....	1,100,843	1,266,521
Contributions for general purposes .....	359,602	437,394
Legacies for general purposes .....	2,360,091	690,102
Gain/(Loss) on sale of securities .....	(4,296)	321,561
Recovery of/(Provision for) unrealized loss on securities .....	138,300	(970,000)
Nonoperating expense .....	—	(231,932)
	<u>3,954,540</u>	<u>1,513,646</u>
EXCESS OF EXPENSES OVER REVENUES .....	<u>(3,105,573)</u>	<u>(6,085,506)</u>
Appropriation from endowment funds .....	259,660	8,872,609
EXCESS OF EXPENSES OVER REVENUES AND APPROPRIATIONS .....	<u>\$ 2,845,913</u>	
EXCESS OF REVENUES AND APPROPRIATIONS OVER EXPENSES .....		<u>\$ 2,787,103</u>

# St. Luke's Hospital Center

## Balance Sheet

Assets	December 31,	
	1975	1974
<b>UNRESTRICTED</b>		
<b>CURRENT ASSETS:</b>		
Cash .....	\$ 295,329	\$ 61,288
Marketable securities (quoted market \$3,013,000 [1975] and \$129,000 [1974]) .....	3,013,125	156,050
Accounts receivable for services to patients, less allowances for uncollectible accounts of \$6,611,000 [1975] and \$4,555,000 [1974] .....	9,912,116	9,442,994
Due from restricted funds .....	—	1,449,092
Other receivables .....	1,402,281	1,553,469
Inventories of materials and supplies—at cost .....	588,891	581,755
Prepaid expenses .....	145,533	42,297
<b>TOTAL CURRENT ASSETS .....</b>	<b>15,357,275</b>	<b>13,286,945</b>
<b>OTHER ASSETS:</b>		
Cash .....	8,069	617
Marketable securities, less allowances for unrealized loss of \$813,000 [1975] and \$970,000 [1974]—carrying value approximates market .....	4,478,271	2,723,731
Property, plant and equipment—at cost, less accumulated depreciation .....	32,300,688	33,450,181
Construction in progress .....	142,587	81,526
	<u>36,929,615</u>	<u>36,256,055</u>
	<u>\$52,286,890</u>	<u>\$49,543,000</u>
<b>RESTRICTED</b>		
<b>SPECIFIC PURPOSE FUNDS:</b>		
Cash .....	\$ 102	\$ —
Marketable securities (quoted market \$2,363,000 in 1975) .....	2,404,198	—
Grants receivable .....	1,559,533	1,214,846
Due from unrestricted funds .....	592,837	3,496,068
	<u>\$ 4,556,670</u>	<u>\$ 4,710,914</u>
<b>PLANT REPLACEMENT FUND:</b>		
Cash .....	\$ 147	\$ 7,628
Marketable securities (quoted market \$3,663,000 in 1975 and \$2,444,000 in 1974) .....	3,482,610	3,259,608
Due from unrestricted funds .....	—	927,449
	<u>\$ 3,482,757</u>	<u>\$ 4,194,685</u>
<b>ENDOWMENT FUNDS:</b>		
General and restricted endowments:		
Cash .....	\$ 76,812	\$ 137,316
Marketable securities (quoted market \$19,746,000 in 1975 and \$19,963,000 in 1974) .....	19,061,107	22,223,328
Real estate investment—at cost, less accumulated depreciation .....	742,290	764,829
Cash surrender value of life insurance .....	—	149,400
Due from unrestricted funds .....	3,030,912	3,030,912
	<u>22,911,121</u>	<u>26,305,785</u>
The A. Van Horne Stuyvesant Memorial Fund:		
Cash .....	193	13,380
Marketable securities (quoted market \$2,915,000 in 1975 and \$4,286,000 in 1974) .....	4,581,544	6,356,536
Property, plant and equipment—at cost, less accumulated depreciation .....	2,046,113	2,110,052
	<u>6,627,850</u>	<u>8,479,968</u>
	<u>\$29,538,971</u>	<u>\$34,785,753</u>



Liabilities and Fund Balances	December 31,	
	1975	1974
<b>FUNDS</b>		
<b>CURRENT LIABILITIES:</b>		
Notes payable .....	\$ 4,000,000	\$ 1,500,000
Accounts payable .....	4,615,801	4,060,376
Accrued salaries and payroll taxes .....	1,252,598	1,628,089
Due to third-party agencies .....	1,227,000	—
Accrued pension costs .....	108,212	161,490
Current installment of long-term debt .....	25,000	25,000
Due to restricted funds .....	590,792	—
Other liabilities .....	866,883	920,336
<b>TOTAL CURRENT LIABILITIES .....</b>	<b>12,686,286</b>	<b>8,295,291</b>
<b>LONG-TERM DEBT:</b>		
Loan payable .....	200,000	225,000
Due to restricted funds .....	3,030,912	3,030,912
	<u>3,230,912</u>	<u>3,255,912</u>
<b>FUND BALANCES:</b>		
General fund .....	30,090,651	27,438,276
Board-designated funds:		
Unrestricted reserve .....	1,876,726	1,876,726
Other unrestricted .....	4,402,315	8,676,795
	<u>\$52,286,890</u>	<u>\$49,543,000</u>
<b>FUNDS</b>		
<b>SPECIFIC PURPOSE FUNDS:</b>		
Fund balances:		
Unexpended income from restricted endowment funds .....	\$ 473,696	\$ 1,139,622
Unexpended donations for designated purposes .....	4,082,974	3,571,292
	<u>\$ 4,556,670</u>	<u>\$ 4,710,914</u>
<b>PLANT REPLACEMENT FUND:</b>		
Due to unrestricted funds .....	\$ 2,045	\$ —
Fund balance .....	3,480,712	4,194,685
	<u>\$ 3,482,757</u>	<u>\$ 4,194,685</u>
<b>ENDOWMENT FUNDS:</b>		
General and restricted endowments:		
Due to unrestricted funds .....	\$ —	\$ 4,047,681
Fund balances:		
General endowment funds .....	11,682,322	11,276,800
Restricted endowment funds .....	8,238,907	8,360,806
Restricted donations functioning as endowments .....	2,989,892	2,620,498
	<u>22,911,121</u>	<u>26,305,785</u>
<b>The A. Van Horne Stuyvesant Memorial Fund:</b>		
Due to unrestricted funds .....	—	1,824,928
Fund balance .....	6,627,850	6,655,040
	<u>6,627,850</u>	<u>8,479,968</u>
	<u>\$29,538,971</u>	<u>\$34,785,753</u>

We are a voluntary non-profit hospital serving those who come as "guests in our house." We are able to do this because of the dedication of our staff and because our many friends through the years have helped St. Luke's with gifts. These gifts allow us to care for the ill and the needy, to teach the doctors of tomorrow, and to pursue important research.

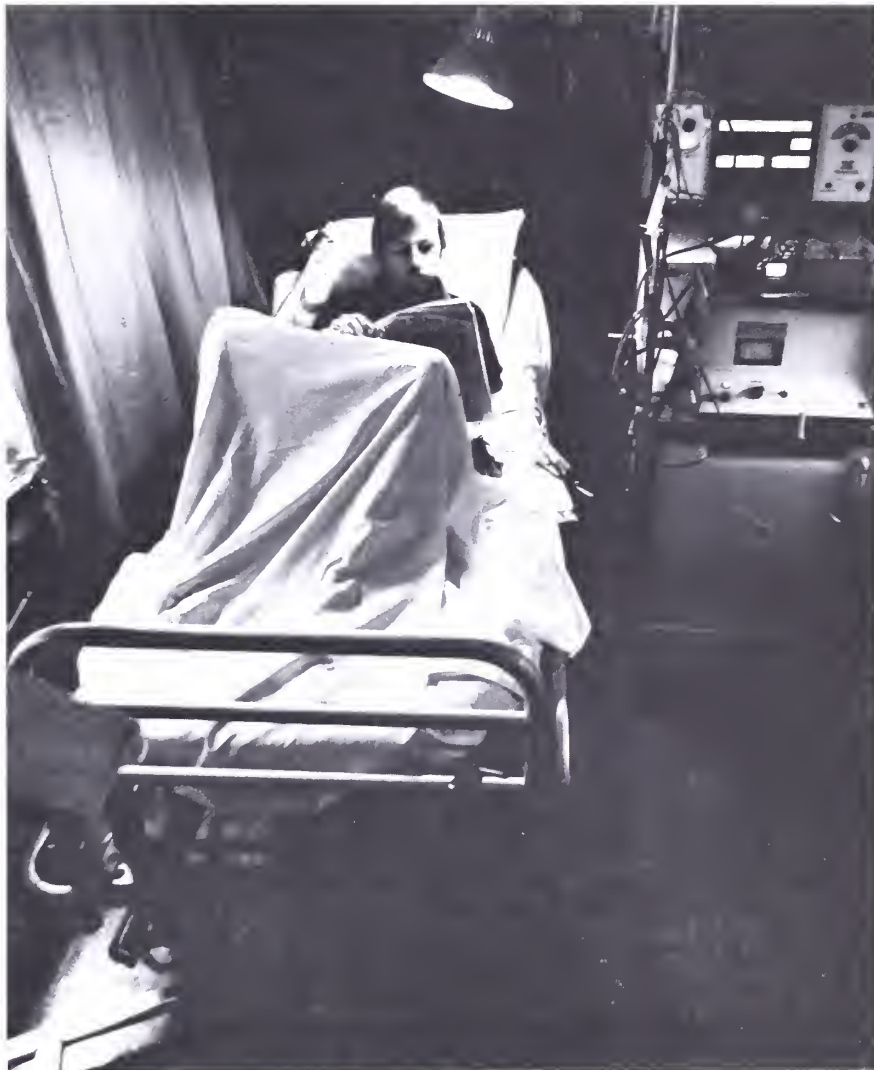
The need for contributions becomes greater each year as the demand for the very best in medical care increases and as the cost of providing that care continues to rise. We would like to point out that we look for continued support from old friends and for additional support from new ones to maintain our excellence as a hospital and to build on that excellence for the future.

There are various ways in which you may make a contribution to St. Luke's. The current tax laws incorporate a number of incentives that support nonprofit charitable organizations such as the Hospital Center. Federal and State laws provide, within certain legal limitations, that gifts to St. Luke's by individuals or corporations are exempt from income, gift and inheritance taxes. Such gifts may be made to St. Luke's in the form of cash, securities, or property, or by bequest.

Information on giving opportunities may be obtained from the Development Office at St. Luke's. Gifts by check should be made payable to St. Luke's Hospital Center and sent to:

Development Office  
St. Luke's Hospital Center  
Amsterdam Avenue at 114th Street  
New York, New York 10025





Mr. Peterson was among the country's first patients with end-stage kidney disease who received ESRD home dialysis treatment in 1975. Many awaiting kidney transplants to free them or dependent on the dialysis, Mr. Peterson was just among the hundreds of kidney transplants performed in 1975. For some time after that, in early 1976 he had returned to his daily (usual) activity.



## **ST. LUKE'S HOSPITAL CENTER**

is accredited by:  
The Joint Commission  
on Accreditation of Hospitals

is affiliated with:  
Columbia University  
School of Dental and Oral Surgery  
School of Nursing  
The College of Physicians and Surgeons

is a member of:  
The American Association of Medical Colleges,  
Council of Teaching Hospitals  
The American Hospital Association

is a member of:  
The Hospital Association of New York State  
The Greater New York Hospital Association  
The United Hospital Fund  
United Fund of Greater New York  
Welfare Council of the City of New York

is a participating hospital in the master plan  
for hospitals and related facilities of  
The Health and Hospital Planning Council  
of Southern New York

is approved for intern and/or resident  
training in the specialties as follows:  
Anesthesiology, Cardiology, Psychiatry,  
Dentistry, Dermatology, Internal Medicine,  
Obstetrics and Gynecology, Ophthalmology,  
Oral Surgery, Orthopedic Surgery,  
Otolaryngology, Pathology, Pediatrics,  
Plastic Surgery, Psychiatry, Radiology,  
Surgery, Urology.

and accredited by:  
The National Association  
of Clinical Pastoral Education